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Tavistock

The Best Kept Secret in America

From Dr. Byron T. Weeks, MD

July 31, 2001

<http://educate-yourself.org/nwo/nwotavistockbestkeptsecret.shtml>

[Editor's Note: No one deserves more credit than **Dr. John Coleman** for bringing to light the history and true purpose of the [City of London's Tavistock Institute](#) and its many subdivisional institutions and organizations which was exposed in stunning detail in his 1992 book, *[Conspirators' Hierachy: The Story of The Cimmittee of 300](#)*. Dr Coleman has rightly complained that many NWO expose writers who have followed in his wake, have used his **original research** without crediting him as the originating source and in fairness to him, it should be observed that the

information presented below is a reflection of his pioneering investigations into Tavistock.

The article below was sent to John Quinn by Dr. Byron Weeks. The insidious propaganda and public opinion manipulations (including mind control agendas) orchestrated by London's Tavistock Institute is covered at length in the books of David Icke and Dr John Coleman, but this recent article adds fresh insights and historical perspective. Our thanks to Brice Taylor <brice@teleplex.net> for forwarding...Ken Adachi]

Preface from John Quinn (NewsHawk)

This forwarded article was received from Byron Weeks; who in our opinion really has a good firm handle on exactly WHAT is up on many levels with the extraordinarily extensive "control trips" currently being directed against the peoples of the world by elements of the global shadow government.

Weeks, whom I quoted at length in the book PHOENIX UNDEAD, has sent us this compelling look at a globally-active British institute which has had it's hands in just about every social and political/governmental movement of note throughout much of the world for the past 50 years.

For example, ever wonder who and what is "behind", let's say, the CIA? Well, they don't swear allegiance to America, that's for certain. Try the British royal family.

This report is the real stuff--solidly researched and meticulously documented; so for lots more truly concept-bending data, read on.

NewsHawk Inc.

To John Quinn

I believe Tavistock has always had secret ties to British Freemasonry.

Byron T. Weeks, MD
Col. AFUS, MC, Ret.

TAVISTOCK - THE BEST KEPT SECRET IN AMERICA

TAVISTOCK INSTITUTE

30 Tabernacle Street, London EC2A 4DD.--

Formed in 1947, the Tavistock Institute is an independent not-for-profit organization which seeks to combine research in the social sciences with professional practice. Problems of institution-building and organizational design and change are being tackled in all sectors - government, industry and commerce, health and welfare, education, etc. - nationally and internationally, and clients range from multinationals to small community groups. A growth area has been the use of a developmental approach to evaluation of new and experimental programs, particularly in health, education and community development. This has also produced new training events alongside the regular program of group relations conferences. The Institute owns and edits the monthly journal *Human Relations* (published by Plenum Press) which is now in its 48th year, and has recently launched (in conjunction with Sage Publications) a new journal *Evaluation*.

Three elements combine to make the Institute unusual, if not unique: it has the independence of

being entirely self-financing, with no subsidies from the government or other sources; the action research orientation places it between, but not in, the worlds of academia and consultancy; and its range of disciplines include anthropology, economics, organizational behavior, political science, psychoanalysis, psychology and sociology.

The ideology of **American foundations** was created by the Tavistock Institute of Human Relations in London. In 1921, the Duke of Bedford, Marquess of Tavistock, the 11th Duke, gave a building to the Institute to study the effect of shellshock on British soldiers who survived World War I. Its purpose was to establish the "breaking point" of men under stress, under the direction of the British Army Bureau of Psychological Warfare, commanded by **Sir John Rawlings-Reese**.

Tavistock Institute is headquartered in London. Its prophet, **Sigmund Freud**, settled in Maresfield Gardens when he moved to England. He was given a mansion by Princess Bonaparte. Tavistock's pioneer work in behavioral science along Freudian lines of "controlling" humans established it as the world center of foundation ideology. Its network now extends from the University of Sussex to the U.S. through the Stanford Research Institute, Esalen, MIT, <http://watch.pair.com/Hudson.htm>>Hudson Institute, <http://watch.pair.com/heritage.htm>>Heritage Foundation, Center of Strategic and International Studies at Georgetown, where State Dept. personal are trained, US Air Force Intelligence, and the Rand and Mitre corporations. The personnel of the corporations are required to undergo indoctrination at one or more of these Tavistock controlled institutions. A network of secret groups, the **Mont Pelerin Society**, **Trilateral Commission**, **Ditchley Foundation**, and the **Club of Rome** is conduit for instructions to the Tavistock network.

[Editor, Tim Aho's note: See *Watch Unto Prayer* report on The Heritage Foundation founded by **Paul Weyrich** with funding from **Joseph Coors**, who also founded and financed respectively the Moral Majority and Council for National Policy.]

Tavistock Institute developed the mass brain-washing techniques which were first used experimentally on American prisoners of war in Korea. Its experiments in crowd control methods have been widely used on the American public, a surreptitious but nevertheless outrageous assault on human freedom by modifying individual behavior through topical psychology. A German refugee, Kurt Lewin, became director of Tavistock in 1932. He came to the U.S. in 1933 as a "refugee", the first of many infiltrators, and set up the Harvard Psychology Clinic, which originated the propaganda campaign to turn the American public against Germany and involve us in World War II.

In 1938, Roosevelt executed a secret agreement with Churchill which in effect ceded U.S. sovereignty to England, because it agreed to let Special Operations Executive control U.S. policies. To implement this agreement, Roosevelt sent General Donovan to London for indoctrination before setting up OSS (now the CIA) under the aegis of SOE-SIS. The entire OSS program, as well as the CIA has always worked on guidelines set up by the Tavistock Institute.

[Editor, Tim Aho: See *Watch Unto Prayer* report on <http://watch.pair.com/jbs-cnp.html>>The John Birch Society & Council for National Policy for information regarding CIA operations on the Christian Right.]

Tavistock Institute originated the mass civilian bombing raids carried out by Roosevelt and Churchill purely as a clinical experiment in mass terror, keeping records of the results as they watched the "guinea pigs" reacting under "controlled laboratory conditions". All Tavistock and American

foundation techniques have a single goal---*to break down the psychological strength of the individual and render him helpless to oppose the dictators of the World Order*. Any technique which helps to break down the family unit, and family inculcated principles of religion, honor, patriotism and sexual behavior, is used by the Tavistock scientists as weapons of crowd control.

The methods of Freudian psychotherapy induce permanent mental illness in those who undergo this treatment by destabilizing their character. The victim is then advised to "establish new rituals of personal interaction", that is, to indulge in brief sexual encounters which actually set the participants adrift with no stable personal relationships in their lives, destroying their ability to establish or maintain a family. Tavistock Institute has developed such power in the U.S. that no one achieves prominence in any field unless he has been trained in behavioral science at Tavistock or one of its subsidiaries.

Henry Kissinger, whose meteoric rise to power is otherwise inexplicable, was a German refugee and student of Sir John Rawlings-Reese at SHAEF. Dr. Peter Bourne, a Tavistock Institute psychologist, picked Jimmy Carter for President of the U.S. solely because Carter had undergone an intensive brainwashing program administered by Admiral Hyman Rickover at Annapolis. The "experiment" in compulsory racial integration in the U.S. was organized by Ronald Lippert, of the OSS and the American Jewish Congress, and director of child training at the Commission on Community Relations. The program was designed to break down the individual's sense of personal knowledge in his identity, his racial heritage. Through the **Stanford Research Institute**, Tavistock controls the National Education Association. The **Institute of Social Research at the National Training Lab** brain washes the leading executives of business and government.

Such is the power of Tavistock that our entire space program was scrapped for nine years so that the Soviets could catch up. The hiatus was demanded in an article written by Dr. Anatol Rappoport, and was promptly granted by the government, to the complete mystification of everyone connected with NASA. Another prominent Tavistock operation is the **Wharton School of Finance**, at the University of Pennsylvania. A single common denominator identifies the common Tavistock strategy---the use of drugs. The infamous MK Ultra program of the CIA, in which unsuspecting CIA officials were given LSD, and their reaction studied like "guinea pigs", resulted in several deaths.

The U.S. Government had to pay millions in damages to the families of the victims, but the culprits were never indicted. The program originated when Sandoz AG, a Swiss drug firm, owned by S.G. Warburg Co. of London, developed Lysergic Acid [LSD]. Roosevelt's advisor, **James Paul Warburg**, son of **Paul Warburg** who wrote the Federal Reserve Act, and nephew of **Max Warburg** who had financed Hitler, set up the <http://watch.pair.com/FreedomHouse.html#ips>>Institute for Policy Studies to promote the drug. The result was the LSD "counter-culture" of the 1960s, the "student revolution", which was financed by \$25 million from the CIA.

One part of MK Ultra was the **Human Ecology Fund**; the CIA also paid Dr. Herbert Kelman of Harvard to carry out further experiments on mind control. In the 1950s, the CIA financed extensive LSD experiments in Canada. **Dr. D. Ewen Cameron**, president of the Canadian Psychological Association, and director of Royal Victorian Hospital, Montreal, received large payments from the CIA to give 53 patients large doses of LSD and record their reactions; the patients were drugged into weeks of sleep and then given electric shock treatments.

One victim, the wife of a member of the Canadian Parliament, is now suing the U.S. companies

who provided the drug for the CIA. All the records of the CIA's drug testing program were ordered destroyed by the head of MK Ultra. Because all efforts of the Tavistock Institute are directed toward producing cyclical collapse, the effect of the CIA programs are tragically apparent. R. Emmett Tyrell Jr., writing in the Washington Post August 20, 1984, cites the "squalid consequences of the 60s radicals in SDS" as resulting in "the growing rate of illegitimacy, petty lawlessness, drug addiction, welfare, VD, and mental illness".

This is the legacy of the Warburgs and the CIA. Their principal agency, the **Institute for Policy Studies**, was funded by James Paul Warburg; its co-founder was Marcus Raskin, protege of McGeorge Bundy, president of the Ford Foundation. Bundy had Raskin appointed to the post of President Kennedy's personal representative on the National Security Council, and in 1963 funded Students for Democratic Society, through which the CIA operated the drug culture.

Today the Tavistock Institute operates a \$6 Billion a year network of Foundations in the U.S., all of it funded by U.S. taxpayers' money. Ten major institutions are under its direct control, with 400 subsidiaries, and 3000 other study groups and think tanks which originate many types of programs to increase the control of the World Order over the American people. The Stanford Research Institute, adjoining the Hoover Institution, is a \$150 million a year operation with 3300 employees. It carries on program surveillance for Bechtel, Kaiser, and 400 other companies, and extensive intelligence operations for the CIA. It is the largest institution on the West Coast promoting mind control and the behavioral sciences.

One of the key agencies as a conduit for secret instructions from Tavistock is the **Ditchley Foundation**, founded in 1957. The American branch of the Ditchley Foundation is run by **Cyrus Vance**, former Secretary of State, and director of the Rockefeller Foundation, and **Winston Lord**, president of the Council on Foreign Relations.

[Editor, Tim Aho's note: The wife of Winston Lord (CFR, Bilderberg, Skull & Bones), Bette Bao Lord (CFR, Bilderberg), is Chairman of the Board of Freedom House whose manipulation of the Christian Right via the Religious Persecution issue is documented in our report <<http://watch.pair.com/FreedomHouse.htm>>Freedom House: A CFR Front.]

One of the principal but little known operations of the Rockefeller Foundation has been its techniques for controlling world agriculture. Its director, **Kenneth Wernimont**, set up Rockefeller controlled agricultural programs throughout Mexico and Latin America. *The independent farmer is a great threat to the World Order, because he produces for himself, and because his produce can be converted into capital, which gives him independence.* In Soviet Russia, the Bolsheviks believed they had attained total control over the people; they were dismayed to find their plans threatened by the stubborn independence of the small farmers, the Kulaks.

Stalin ordered the OGPU to seize all food and animals of the Kulaks, and to starve them out. The Chicago American, February 25, 1935 carried a front page headline, SIX MILLION PERISH IN SOVIET FAMINE; Peasants' Crops Seized, They and their Animals Starve. To draw attention from this atrocity, it was later alleged that the Germans, not the Soviets, had killed six million people, the number taken from the Chicago American headline by a Chicago publicist.

The Communist Party, the Party of the Peasants and Workers, exterminated the peasants and enslaved the workers. *Many totalitarian regimes have found the small farmer to be their biggest stumbling block.* The French Reign of Terror was directed, not against the aristocrats, many of whom were sympathetic to it, but against the small farmers who refused to turn over their

grain to the revolutionary tribunals in exchange for the worthless assignats. In the United States, the foundations are presently engaged in the same type of war of extermination against the American farmer.

The traditional formula of land plus labor for the farmer has been altered due to the farmer's need for purchasing power, to buy industrial goods needed in his farming operations. Because of this need for capital, the farmer is especially vulnerable to the World Order's manipulation of interest rates, which is bankrupting him. Just as in the Soviet Union, in the early 1930s, when Stalin ordered the Kulaks to give up their small plots of land to live and work on the collective farms, the American small farmer faces the same type of extermination, being forced to give up his small plot of land to become a hired hand for the big agricultural trusts. **The Brookings Institution** and other foundations originated the monetary programs implemented by the Federal Reserve System to destroy the American farmer, a replay of the Soviet tragedy in Russia, with one proviso that the farmer will be allowed to survive if he becomes a slave worker of the giant trusts.

Once the citizen becomes aware of the true role of the foundations, he can understand the high interest rates, high taxes, the destruction of the family, the degradation of the churches into forums for revolution, the subversion of the universities into CIA cesspools of drug addiction, and the halls of government into sewers of international espionage and intrigue. The American citizen can now understand why every agent of the federal government is against him; the alphabet agencies, the FBI, IRS, CIA and BATF must make war on the citizen in order to carry out the programs of the foundations.

The foundations are in direct violation of their charters, which commit them to do "charitable" work, because they make no grants which are not part of a political goal. The charge has been made, and never denied, that the Heritage-AEI network has at least two KGB moles on its staff. The employment of professional intelligence operatives as "charitable" workers, as was done in the Red Cross Mission to Russia in 1917, exposes the sinister political economic and social goals which the World Order requires the foundations to achieve through their "bequests".

Not only is this tax fraud, because the foundations are granted tax exemption solely to do charitable work, but it is criminal syndicalism, conspiracy to commit offenses against the United States of America, Constitutional Law 213, Corpus Juris Secundum 16. For the first time, the close interlocking of the foundation "syndicate" has been revealed by the names of its principle incorporators---Daniel Coit Gilman, who incorporated the Peabody Fund and the John Slater Fund, and became an incorporator of the General Education Board (now the Rockefeller Foundation); Gilman, who also incorporated the Russell Trust in 1856, later became an incorporator of the Carnegie Institution with Andrew Dickson White (Russell Trust) and Frederic A. Delano. Delano also was an original incorporator of the Brookings Institution and the Carnegie Endowment for International Peace.

Daniel Coit Gilman incorporated the Russell Sage Foundation with Cleveland H. Dodge of the National City Bank. These foundations incorporators have been closely linked with the Federal Reserve System, the War Industries Board of World War I, the OSS of World War II and the CIA. They have also been closely linked with the American International Corporation, which was formed to instigate the Bolshevik Revolution in Russia. Delano, an uncle of Franklin Delano Roosevelt, was on the original Board of Governors of the Federal Reserve System in 1914. His brother-in-law founded the influential Washington law firm of Covington and Burling. The Delanos and other ruling families of the World Order trace their lineage directly back to William of Orange and the regime which granted the charter of the Bank of England.

Tavistock Institutions In The United States

Flow Laboratories Gets contracts from the National Institutes of Health.

Merle Thomas Corporation Gets contracts from the U.S. Navy, analyzes data from satellites.

Walden Research Does work in the field of pollution control.

Planning Research Corporation, Arthur D. Little, G.E. "TEMPO", Operations Research Inc. Part of approximately 350 firms who conduct research and conduct surveys, make recommendations to government. They are part of what President Eisenhower called "a possible danger to public policy that could itself become captive of a scientific-technological elite."

Brookings Institution Dedicates its work to what it calls a "national agenda." Wrote President Hoover's program, President Roosevelt's "New Deal", the Kennedy Administration's "New Frontiers" program (deviation from it may have cost John F. Kennedy his life), and President Johnson's "Great Society." Brookings has been telling the United States Government how to conduct its affairs for the past 70 years and is still doing so.

Hudson Institute This institution has done more to shape the way Americans react to political and social events, think, vote and generally conduct themselves than perhaps any except the BIG FIVE. Hudson specializes in defense policy research and relations with the USSR. Most of its military work is classified as SECRET. (One idea during the Vietnam War was to build a moat around Saigon.) Hudson may be properly classified as one of the Committee of 300's BRAINWASHING establishments. One of its largest clients is the U.S. Department of Defense which includes matters of civil defense, national security, military policy and arms control.

[Editor, Tim Aho: This is the same <<http://watch.pair.com/Hudson.html>>Hudson Institute which gave us GOALS 2000 and authored the Freedom From Religious Persecution Act, which became the International Religious Freedom Act of 1998. This law required the creation of a federal commission to monitor religion chaired by a presidentially-appointed Ambassador-at-Large on International Religious Freedom under the mandates of the United Nations' covenants and authority of the International Criminal Court.]

National Training Laboratories One of the key institutions established for this purpose in the United States was the National Training Laboratories (NTL). Founded in 1947 by members of the Tavistock network in the United States and located originally on an estate in Bethel, Maine, NTL had as its explicit purpose the brainwashing of leaders of the government, educational institutions, and corporate bureaucracies in the Tavistock method, and then using these "leaders" to either themselves run Tavistock group sessions in their organizations or to hire other similarly trained group leaders to do the job. The "nuts and bolts" of the NTL operation revolves around the particular form of Tavistock degenerate psychology known as "*group dynamics*," developed by German Tavistock operative Kurt Lewin, who emigrated to the United States in the 1930s and whose students founded NTL.

In a Lewinite brainwashing group, a number of individuals from varying backgrounds and personalities, are manipulated by a "group leader" to form a "consensus" of opinion, achieving a new "group identity." The key to the process is the creation of a controlled environment, in which stress is introduced (sometimes called dissonance) to crack an individual's belief structure. Using

the peer pressure of other group members, the individual is "cracked," and a new personality emerges with new values. The degrading experience causes the person to deny that any change has taken place. In that way, an individual is brainwashed without the victim knowing what has taken place.

This method is the same, with some minor modification, used in all so-called "sensitivity groups" or "T-groups," or in the more extreme rock-drug-sex counterculture form, "touchy-feely groups," such as the kind popularized from the 1960s onward by the **Esalen Institute**, which was set up with the help of NTL.

From the mid-1950s onward, NTL put the majority of the nation's corporate leaderships through such brainwashing programs, while running similar programs for the State Department, the Navy, the Department of Education, and other sections of the federal bureaucracy. There is no firm estimate of the number of Americans who have been put through this process in last 40 years at either NTL, or as it is now known the **NTL Institute for Applied Behavioral Sciences**, which is based in Rosslyn, Virginia, or its West Coast base of operations, the **Western Training Laboratories in Group Development**, or in various satellite institutions. The most reliable estimate is in the several millions.

One of the groups that went through the NTL mill in the 1950s was the leadership of the **National Education Association**, the largest organization of teachers in the United States. Thus, the NEA's outlook has been "shaped" by Tavistock, through the NTL. In 1964, the NTL Institute became a direct part of the NEA, with the NTL setting up "group sessions" for all its affiliates. With funding from the Department of Education, the NTL Institute drafted the programs for the training of the nation's primary and secondary school teachers, and has a hand as well in developing the content of educational "reforms," including OBE.

Also known as the **International Institute for Applied Behavioral Sciences**. This institute is a brainwashing center in artificial stress training whereby participants suddenly find themselves immersed in defending themselves against vicious accusations. NTL takes in the National Education Association, the largest teacher group in the United States. While officially decrying "racism", it is interesting to note that NTL, working with NEA, produced a paper proposing education vouchers which would separate the hard-to-teach children from the brighter ones, and funding would be allocated according to the number of difficult children who would be separated from those who progressed at a normal rate. The proposal was not taken up.

University of Pennsylvania, Wharton School of Finance & Commerce Founded by Eric Trist One of the "brain trusts" of Tavistock, Wharton has become one of the more important Tavistock in so far as "Behavioral Research" is concerned. Wharton attracts clients such as the U.S. Department of Labor---which teaches how to produce "cooked" statistics at the Wharton Econometric Forecasting Associates Incorporated. This method was very much in demand as we came to the close of 1991 with millions more out of work than was reflected in USDL statistics. Wharton's ECONOMETRIC MODELING is used by every major Committee of 300 company in the United States, Western Europe, the International Monetary Fund, the United Nations, and the World Bank. Institute for Social Research Among its clients are The Ford Foundation, U.S. Department of Defense, U.S. Postal Service and the U.S. Department of Justice. Among its studies are "The Human Meaning Of Social Change", "Youth in Transition" and "How Americans View Their Mental Health".

Institute For The Future This is not a typical Tavistock institution in that it is funded by the Ford

Foundation, yet it draws its long-range forecasting from the mother of all think tanks. Institute for the Future projects what it believes to be changes that will be taking place in time frames of fifty years. So called "DELPHI PANELS" decide what is normal and what is not, and prepare position papers to "steer" government in the right direction to head off such groups as "people creating civil disorder." (This could be patriotic groups demanding abolition of graduated taxes, or demanding that their right to bear arms is not infringed.) This institute recommends action such as liberalizing abortion laws, drug usage and that cars entering an urban area pay tolls, teaching birth control in public schools, requiring registration of firearms, making use of drugs a non-criminal offense, legalizing homosexuality, paying students for scholastic achievements, making zoning controls a preserve of the state, offering bonuses for family planning and last, but most frightening, a Pol Pot Cambodia-style proposal that new communities be established in rural areas, (concentration camp compounds). As can be observed, many of their goals have already been more than fully realized.

INSTITUTE FOR POLICY STUDIES (IPS)

One of the "Big Three", IPS has shaped and reshaped United States policies, foreign and domestic, since it was founded by James P. Warburg and the Rothschild entities in the United States. Its networks in America include the League for Industrial Democracy. Lead players in the League for Industrial Democracy have included Jeane Kirkpatrick, former U.S. Ambassador to the United Nations, Irwin Suall of the ADL, Eugene Rostow, Arms control negotiator, Lane Kirkland, Labor Leader, and Albert Shanker. IPS was incorporated in 1963 by Marcus Raskin and Richard Barnett, both highly trained Tavistock Institute graduates. The objectives of IPS came from an agenda laid down for it by the Tavistock Institute, one of the most notable being to create the "New Left" as a grass roots movement in the U.S. Its been said that Barnett and Raskin controlled such diverse elements as the Black Panthers, Daniel Ellsberg, National Security Council staff member Halprin, The Weathermen Underground, the Venceramos and the campaign staff of candidate George McGovern. No scheme was too big for IFS and its controllers to take on and manage.

Through its many powerful lobbying groups on Capitol Hill, IPS relentlessly used its "Big Stick" to beat Congress. IPS has a network of lobbyists, all supposedly operating independently but in actual fact acting cohesively, so that Congressmen are pummeled from all sides by seemingly different and varied lobbyists. In this way, IPS was, and is still, able to successfully sway individual Representatives and Senators to vote for "the trend, the way things are going." By using key pointmen on Capitol Hill, IPS was able to break into the very infrastructure of our legislative system and the way it works.

IPS became, and remains to this day, one of the most prestigious "think tanks" controlling foreign policy decisions, which we, the people, foolishly believe are those of our law makers. By sponsoring militant activism at home and with links to revolutionaries abroad, by engineering such victories as "The Pentagon Papers," besieging the corporate structure, bridging the credibility gap between underground movements and acceptable political activism, by penetrating religious organizations and using them to sow discord in America, such as radical racial policies under the guise of religion, using establishment media to spread IPS ideas, and then supporting them, IPS has lived up to the role which it was founded to play.

[Editor, Tim Aho: See Watch Unto Prayer report on <http://watch.pair.com/FreedomHouse.html>] Freedom House: "Grants (for the IPS) came from the Samuel Rubin Foundation and the Stern Family Fund. **Samuel Rubin** was himself a member of the elite Comintern of the Communist Party, founded by none other than Lenin himself. Billionaire

Armand Hammer assisted Rubin in making the fortunes which helped launch IPS. **Philip Stern**, an IPS trustee, was the president of Stern Fund. The executive director of the Stern Fund, **David R. Hunter**, was previously an official of **The National Council and the World Council Of Churches**. (Dr. James W. Wardner, *Unholy Alliances*, p.125)]

STANFORD RESEARCH INSTITUTE

Jesse Hobson, the first president of Stanford Research Institute, in a 1952 speech made it clear what lines the institute was to follow. Stanford can be described as one of the "jewels" in Tavistock's Crown in its rule over the United States. Founded in 1946 immediately after the close of WWII, it was presided over by **Charles A. Anderson**, with emphasis on mind control research and "future sciences." Included under the Stanford umbrella was **Charles F. Kettering Foundation** which developed the "Changing Images of Man" upon which the Aquarian Conspiracy rests.

Some of Stanford's major clients and contracts were at first centered around the defense establishment but, as Stanford grew, so, did the diversity of its services:

Applications of Behavioral Sciences to Research Management Office of Science and Technology

SRI Business Intelligence Program

U.S. Department of Defense Directorate of Defense Research and Engineering

U.S. Department of Defense Office of Aerospace Research

Among corporations seeking Stanford's services were Wells Fargo Bank, Bechtel Corporation, Hewlett Packard, Bank of America, McDonnell Douglas Corporation, Blyth, Eastman Dillon and TRW Company. *One of Stanford's more secret projects was extensive work on chemical and bacteriological warfare (CAB) weapons.*

Stanford Research is plugged into at least 200 smaller "think tanks" doing research into every facet of life in America. This is ARPA networking and represents the emergence of probably the most far reaching effort to control the environment of every individual in the country. At present Stanford's computers are linked with 2500 "sister" research consoles which include the CIA, Bell Telephone Laboratories, U.S. Army Intelligence, The Office of Naval Intelligence (ONI), Rand, MIT, Harvard and UCLA. Stanford plays a key role in that it is the "library", cataloging all ARPA documentation.

"Other agencies".....one can use one's imagination here, are allowed to search through SRI's "library" for key words, phrases, look through sources and update their own master files with those of Stanford Research Center. The Pentagon uses SRI's master files extensively, and there is little doubt that other U.S. Government agencies do the same. Pentagon "command and control" problems are worked out by Stanford.

While ostensibly these apply only to weapons and soldiers, there is absolutely no guarantee that the same research could not, and will not be turned to civilian applications. Stanford is known to be willing to do anything for anyone.

[Editor, Tim Aho: See Watch Unto Prayer report <<http://watch.pair.com/dolphin.html>> Lambert

Dolphin & the Great Sphinx, which documents the connections of SRI's Lambert Dolphin with the Edgar Cayce Foundation and The Discernment Ministries.]

MASSACHUSETTS INSTITUTE OF TECHNOLOGY (MIT), ALFRED P. SLOAN SCHOOL OF MANAGEMENT

This major institute is not generally recognized as being a part of Tavistock U.S.A. Most people look upon it as being a purely American institution, but that is far from the truth. MIT- Alfred Sloan can be roughly divided into the following groups:

Contemporary Technology Industrial Relations NASA-ERC Computer Research Laboratories
Office of Naval Research Group, Psychology Systems Dynamics

Some of MIT's clients are:

American Management Association
Committee for Economic Development
GTE
Institute for Defense Analysis (IDA)
NASA
National Academy of Sciences
National Council of Churches
Sylvania
TRW
U.S. Army
U.S. Department of State
U.S. Navy
U.S. Treasury
Volkswagen Company

RAND RESEARCH AND DEVELOPMENT CORPORATION

Without a doubt, RAND is THE think tank most beholden to Tavistock Institute and certainly the RIIA's most prestigious vehicle for control of United States policies at every level. Specific RAND policies that became operative include our ICBM program, prime analyses for U.S. foreign policy making, instigator of space programs, U.S. nuclear policies, corporate analyses, hundreds of projects for the military, the Central Intelligence Agency (CIA) in relation to the use of mind altering drugs like peyote, LSD (the covert MK-ULTRA operation which lasted for 20 years).

[Editor, Tim Aho's note: The founder of the Rand Corporation, **Herman Kahn**, also founded the Hudson Institute in 1961. In *Educating for the New World Order*, B.K. Eakman tells of a training manual for "change agents" developed for the U.S. government by Rand Corporation: ". . . a how-to manual with a 1971 U.S. Office of Education contract number on it entitled 'Training for Change Agents'; seven volumes of 'change agent studies' commissioned by the U.S. Office of Education to the Rand Corporation in 1973-74; scores of other papers submitted by behaviorist researchers who had obtained grants from the U.S. Office of Education for the purpose of exploring ways to 'freeze' and 'unfreeze' values, 'to implement change,' and to turn potentially hostile groups and committees into acquiescent, rubber-stamp bodies by means of such strategies as the 'Delphi

Technique." (p. 118)]

Some of RAND's clients include:

American Telephone and Telegraph Company (AT&T)

Chase Manhattan Bank

International Business Machines (IBM)

National Science Foundation

Republican Party

TRW

U.S. Air Force

U.S. Department of Health

U.S. Department of Energy

There are literally THOUSANDS of highly important companies, government institutions and organizations that make use of RAND's services. To list them all would be impossible. Among RAND's specialities is a study group that predicts the timing and the direction of a thermonuclear war, plus working out the many scenarios based upon its findings. RAND was once accused of being commissioned by the USSR to work out terms of surrender of the United States Government, an accusation that went all the way to the United States Senate, where it was taken up by Senator Symington and subsequently fell victim to scorn poured out by the establishment press. BRAINWASHING remains the primary function of RAND.

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